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requirements, software  
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20 , Issue: 4 , April  
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1. Understand the problem

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widely discussed paper  
on software  
engineering written by  
Turing Award winner  
Fred Brooks in 1986.

Brooks argues that  
"there is no single  
development, in either  
technology or  
management  
technique, which by  
itself promises even  
one order of magnitude  
improvement within a  
decade in productivity,  
in reliability, in  
simplicity." He also

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team's way of working.

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It is a book for software professionals, not methodologists. Its usefulness to development team members, who need to evaluate and

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methods and practices  
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Essence was  
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Essence is a practiceindependent framework for thinking and reasoning about the practices we have and the practices we need.

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